

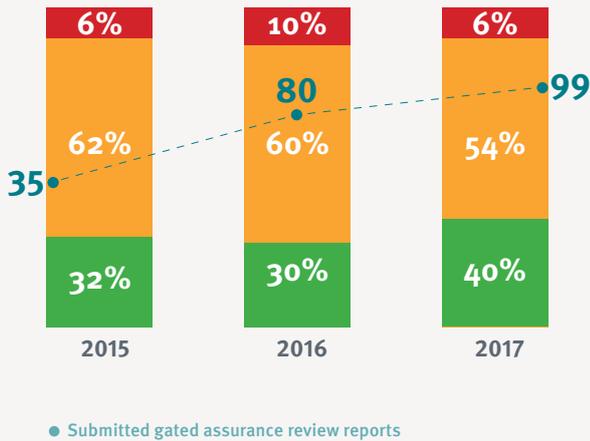
GATED ASSURANCE SUMMARY REPORT FOR 2017

P3M3 perspectives associated with the recommendations from gated assurance reviews of Digital and ICT-enabled programmes and projects across Queensland Government

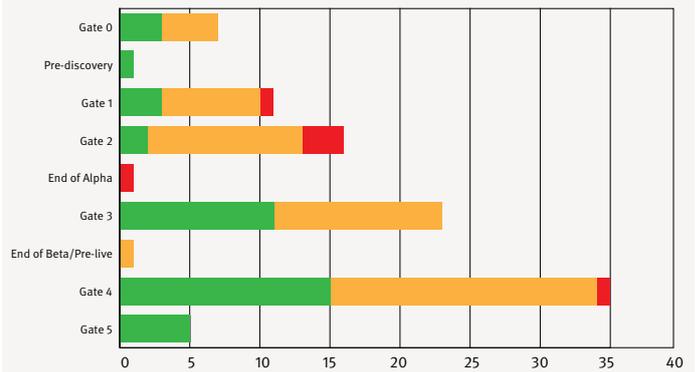
Having a knowledge of review outcomes will help Portfolio, Programme and Project Management stakeholders better identify opportunities for improvement and also highlight areas where initiatives are performing well.

Gated assurance review recommendations are deidentified and made available in the ICT Console. Queensland Government staff can get access to the console by emailing qgcio@qgcio.qld.gov.au

Gated Assurance Review Reports



RAG of gated assurance review reports for 2017



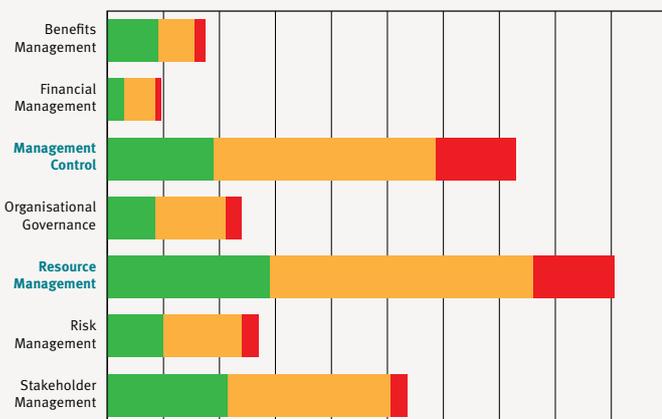
The number of independent gated assurance reviews has been steadily increasing over time. Between 2015 and 2017 the number of reviews nearly tripled from 35 to 99. This is a sign of increased maturity and transparency of ICT project management across government.

Queensland Government digital and ICT-enabled initiatives have improved portfolio assurance maturity and now manage initiatives with more control.

Recent results show an increase in reports with the proportion of ‘green’ initiatives – those that require action only as needed. This is combined with a downward trend in ‘amber’ statuses recommending action within a timeframe.

There will always be a small number of initiatives with red ‘take action immediately’ reports, especially at key decision points with immovable dates – this is expected and acceptable.

No. of recommendations per P3M3 perspective



P3M3 perspectives that received the most recommendations 2017

Actions needed for effective management control and resource management

Management Control:

- Clear and effective governance and decision making.
- Regular and defined review points during the life of an initiative.
- Effective issue management.
- Achievement of objectives, within tolerance and boundaries.

Resource Management:

- Management of all types of resources required for delivery (e.g. people, infrastructure, technology, tools).
- Capacity considerations and planning.
- Performance management to maximise effective use of resources.

Learn more about P3M3
<https://www.axelos.com/best-practice-solutions/p3m3/what-is-p3m3>

